



CANADA
MEDIA FUND

FONDS DES MÉDIAS
DU CANADA

APPENDIX B

BUSINESS POLICIES

2025-2026

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In the event of a conflict between a provision in this Appendix B and a provision in the Guidelines, the provision in the Guidelines shall govern.



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CHAPTER 1

DEFAULT POLICY

2025-2026

1. COMPANY IN DEFAULT

An Applicant Production Company (“**Applicant**”) that has committed an event of default under a financing agreement (“**Financing Agreement**”)¹ entered into with the Canada Media Fund (the “**CMF**”), including under its former legal name, the Canadian Television Fund, or with Telefilm Canada (“**Telefilm**”) (prior to an asset transfer agreement between the CMF and Telefilm, effective July 1, 2007, whereby all Financing Agreements for television projects entered into with Telefilm were transferred to the CMF), will be considered to be in default with the CMF.

An Applicant that is in default under a Financing Agreement for one project is automatically deemed to be in default with respect to all of the Applicant’s other projects receiving CMF funding. Further, the CMF shall deem all related parties, as defined in the *CMF Accounting and Reporting Requirements*, (“**Related Party**”) to be in default vis-à-vis the CMF.

Additionally, if the Applicant or any Related Party is *currently* in default with either Telefilm Canada or the Indigenous Screen Office (“**ISO**”), the CMF reserves the right to consider that Applicant (or applicable Related Party) in default with the CMF and subject to the CMF’s Default Rights under this Policy.

2. EVENTS OF DEFAULT

Financing Agreements include a section entitled “**Events of Default**”. The following is a summary of common Events of Default that arise:

- (a) The Applicant’s project fails to meet the CMF’s Guideline eligibility requirements, including, without limitation, the Essential Requirements, genre requirements, and minimum threshold requirements for Linear Programs and eligible project types for Interactive Digital Media Programs;
- (b) The Applicant fails to report on or pay revenues owed to the CMF;
- (c) The Applicant fails to complete and/or deliver the project to the triggering Broadcaster(s) (and, if applicable, the Eligible Canadian Distributor), or in the case of interactive digital media content or software projects, fails to make the project available to the Canadian public;
- (d) The Applicant fails to deliver all required reports and documentation to the CMF, or fulfill the requirements by the deadline or expiry date set out in the Financing Agreement²; or
- (e) Following a CMF request for information or documentation that is directly within the Applicant’s control to provide to CMF, the Applicant fails to fulfill such request within thirty (30) days;
- (f) The Applicant fails to repay in full any amounts (including interest) owing to the CMF in connection with any Financing Agreement;
- (g) Fraud and/or misrepresentation by the Applicant or a Related Party;

¹ Financing Agreement also means a Deal Memo entered into with the CMF in the year 2002-2003 or 2003-2004. All references herein to a Financing Agreement shall be deemed to include a Deal Memo, where applicable. Failure to repay any amount owing under a Deal Memo is considered an Event of Default for the purposes of this policy. A Financing Agreement includes agreements entered into to provide production, development, or versioning financing.

² When the same Applicant has multiple or significant unfulfilled requirements, the CMF reserves the right to act on the CMF’s Rights Upon Default section in the Applicant Financing Agreement and refuse to accept the application from the Applicant (or applicable Related Party).

- (h) Insolvency or bankruptcy of the Applicant or a Related Party;
- (i) The Applicant ceases to carry on business; and/or
- (j) Any action is taken to remove control of the project from the Applicant or to seize any elements of the project (subject to the rights of a bona fide completion guarantor).

It is an Event of Default if the Project is not completed, delivered to the Broadcaster and/or Eligible Canadian Distributor, or made available to the Canadian public (as applicable). A Financing Agreement will be entered into by the CMF for each project that is funded by the CMF. If an Event of Default occurs under a Financing Agreement, any Related Parties to the Applicant that committed the initial Event of Default will also be deemed to be in default.

3. THE CMF'S DEFAULT RIGHTS

If the CMF determines that an Event of Default has occurred under a Financing Agreement, the CMF may do any or all of the following (without limiting or precluding any other rights and remedies that the CMF may have at law or in equity):

- (a) Reduce the contribution amount and require the Applicant to immediately repay any portion of the reduced amount previously advanced to the Applicant, plus interest;
- (b) Withhold any payment due to the Applicant or to any Related Party under any Financing Agreement;
- (c) Refuse to accept any future application or enter into a new Financing Agreement for CMF funding from the Applicant or a Related Party; and/or
- (d) Terminate the Financing Agreement by giving the Applicant ten (10) business days written notice, and if the default is not cured within the ten (10) business day period, require the Applicant to immediately repay all amounts received by the Applicant under the Financing Agreement, plus interest.

4. INTEREST

The CMF charges interest on all repayment amounts at the rate of prime (as set by the Bank of Canada) plus 1% per annum. Please refer to the CMF Financing Agreement for more details.

5. CMF APPLICATIONS FROM APPLICANTS IN DEFAULT

The CMF reserves the right to (i) not undertake an assessment of an application from an Applicant in default with the CMF. The CMF will exercise this right (in its sole discretion) based on a number of factors including, but not limited to, the Applicant's specific Event of Default and volume of current defaults. Applicants have the responsibility to determine if they are in default with the CMF and remedying that default(s) in advance of submitting any new applications for funding or assume the risk that their new applications for funding may not be assessed.

6. DISCLAIMER

This policy is for informational purposes only. The CMF reserves the right to modify this policy at any time. The policy does not limit in any way the rights and remedies that the CMF has under its Financing Agreements or otherwise.



CANADA
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CHAPTER 2

ACCOUNTING AND REPORTING REQUIREMENTS

2025-2026

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1. INTRODUCTION

These revised CMF Accounting and Reporting Requirements (**ARR**) amend and replace the ARR published on April 1, 2012 and are effective for all projects funded and/or reporting final costs after April 1, 2014. The ARR applies to all projects funded by the CMF. In the case of audiovisual treaty coproductions and digital media projects governed by the Framework for International Digital Media Coproduction, the ARR applies to the Canadian share of the budget.

The ARR should be read along with the CMF Guidelines including Appendices A and B, and the CMF Financing Agreement. The Applicant should refer to the specific guidelines for the funding program and the Linear and/or IDM Core Guidelines in the year the Applicant applied for funding. The Guidelines and all related documents are available on the CMF [website](#).

The CMF outsources the file administration to both (i) the Canada Media Fund Program Administrator - Telefilm Canada (for all CMF Programs excluding its 2025-2026 Indigenous Programs) and (ii) the Indigenous Screen Office (for the 2025-2026 Indigenous Programs). These organizations are authorized to act on behalf of the CMF including ensuring all aspects of the ARR are respected by all Applicants for all projects funded by the CMF.

The ARR applies to all projects funded by the CMF, including but not limited to: pre-development, development, prototyping, and production. If there are any requirements specific to a program, those differences are noted in the ARR.

A glossary of terms is included in Schedule 1.

2. APPLICANT RESPONSIBILITIES AND OBLIGATIONS

The Applicant(s) responsibilities include:

- a) The maintenance of separate accounts and related records throughout the project for which financing has been provided. Any specific bank account requirements are outlined in the project Financing Agreement.
- b) A final cost report (**FCR**) must be prepared in the standard industry format and be accompanied by explanatory notes for substantive variances from the Budget. A final certified activity cost statement (**FCACS**) is also required for certain projects as noted in the CMF Financing Agreement and in the following section 2.1.
- c) The Applicant must ensure that all its accounting personnel fully comprehend these ARR.
- d) The Applicant must also ensure that its management and senior accounting personnel have familiarized themselves with the CMF's required documentation dealing with the accounting and reporting of financial information. Such documentation, among others, includes:
 - i. The CMF Financing Agreement and all other contracts and letters of agreement entered into with the CMF (accompanied by any subsequent amendments);
 - ii. Correspondence exchanged between the CMF and the Applicant or its representatives (legal advisors and independent accountants/auditors);
 - iii. The Budget;
 - iv. These ARR;
 - v. The CMF Application Form for the project; and
 - vi. Other Contractual Agreements, broadcast licence agreements and distribution agreements should they exist.

2.1 CERTIFICATION OF FINAL ACTIVITY COST STATEMENTS BY INDEPENDENT PUBLIC ACCOUNTANTS

For projects with a budget that totals \$500,000 or greater, the CMF requires a FCACS accompanied by an Independent Auditor's Report. For projects with a budget that totals \$250,000 or greater but less than \$500,000, the CMF requires a FCACS accompanied by an Independent Public Accountant's Review Engagement Report. For projects with a budget that totals less than \$250,000, the Applicant must submit an uncertified FCR, supported by a producer declaration (form available on CMF website). However, the CMF reserves the right to instruct that an audit or review engagement be performed, regardless of the budget level.

- In cases of an audit or review mandate, the Independent Public Accountant selected by the Applicant must be a member in good standing with a professional organization authorized for this type of work with its provincial institute.
- The auditor must be independent of the Applicant as defined by the provincial institute with whom the auditor is a member.
- In addition to carrying out its work in accordance with generally accepted auditing standards, the auditor must be familiar with the industry and its practices and with these ARR.
- The Applicant is required to provide to its auditor a copy of all documents related to the project.

Specific reporting requirements for versioning projects are defined in the CMF Financing Agreement.

2.2 DOCUMENTS RELATED TO THE PROJECT

The Applicant is required to retain all documents related to the project at its place of business or in an archival facility for a period of five (5) years from the year in which the project was completed (as per the auditor's report, the review engagement report or the producer declaration). Among others, these documents include the following:

- All agreements entered into with financiers of the project;
- Correspondence exchanged between financiers and the Applicant or its representatives;
- Separate accounts (detailed general ledger, general journal, revenue and disbursement journal, accounting entries, payroll register, etc.) for the project;
- Bank reconciliations and monthly bank statements;
- Statement of cash flow, including cash received from all sources of financing, cash outflows in respect of project costs, reconciling to the balance in the general ledger at the end of each month;
- Cancelled cheques and/or disbursement vouchers and bank debit notes;
- Bank deposit slips;
- Purchase invoices and/or supplier statements;
- Purchase orders or similar authorization for expenditures, signed by authorised personnel of the Applicant;
- Expense accounts and petty cash reports with corresponding receipts;
- Duly executed employee contracts and employee T4 slips;
- Timesheets for Related Party labour costs to the project;
- Support for Fair Value (as defined in section 4.1.1) of Related Party goods and services;
- Schedule of total allocations of shared costs;
- A list of all affiliated, associated or related companies or entities;
- Any other support for note disclosures, and
- Any other information required by the CMF.

And for projects with exploitation reporting obligations, these reports and all supporting documents must be retained for three (3) years from the date of the last exploitation report.

The Applicant and the individual producer(s) must take all necessary precautions to ensure that all financial records of the Applicant related to the project, including paper and computerized records, are retained and made accessible over the five-year period. Care must be taken to ensure records held by terminated personnel are recovered prior to their departure.

3. BUDGETS

All project applications must be accompanied by a detailed estimate of total costs (the “**Budget**”). The Budget should include all costs to complete the project. Budgets are subject to review by CMF. It is important that the estimates of costs on which the project Budget is based are appropriately supported. Support for these costs include contracts, agreements, quotes, estimates, and allocation worksheets and must be made available to CMF upon request.

The following should be considered when preparing the project Budget:

- Applicants must complete a CMF Budget Template, a template is available for each Program and can be found on the [CMF website](#);
- Allocate amounts to the appropriate line item on the Budget Template;
- The type and estimate of costs in the Budget must be consistent with the relevant Program Guidelines;
- Disclose all anticipated Related Party Transactions in the Dialogue application;
- The participation of the CMF is based in part on its assessment of the Budget; and any amounts in the Budget that the CMF deems ineligible or unreasonable may cause the CMF to adjust the amount of its participation; and
- Approval of the Budget by the CMF must not be interpreted as final acceptance of the costs in the Budget. In no case may the Budget serve as the sole justification for final costs reported in the FCR; those final costs must be supported by sufficient and appropriate documents. See section 5.2, Acceptable Supporting Documents for examples.

4. SPECIFIC COST ITEMS

4.1 RELATED PARTIES

The CMF requires Related Party Transactions (**RPT**) to be disclosed by the Applicant at Budget and at final costs.

4.1.1 Definitions

The CMF accepts the following definitions of related parties, RPTs and significant influence. These have been determined in accordance with CPA's Accounting Standards for Private Enterprises – Section 3840 *Related Party Transactions*.

Related Parties exist when one party has the ability to exercise, directly or indirectly, control, joint control or significant influence over the other. Two or more parties are related when they are subject to common control, joint control or common significant influence. For a more detailed definition of Related Parties, including management and immediate family members, see Schedule 1.

A **Related Party Transaction (RPT)** is a transfer of economic resources or obligations between related parties, or the provision of services by one party to a related party, regardless of whether any consideration is exchanged. The parties to the transaction are related prior to the transaction. When the relationship arises as a result of the transaction, the transaction is not one between related parties.

Control of an enterprise is the continuing power to determine its strategic operating, investing and financing policies without the cooperation of others.

Joint control of an economic activity is the contractually agreed sharing of the continuing power to determine its strategic, operating, investing and financing policies.

Significant influence over an enterprise is the ability to affect the strategic operating, investing and financing policies of the enterprise.

Fair Value is the amount of the consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

"In evaluating whether 'Related Parties', 'Control' and/or 'Significant influence' exist on any given Project, the CMF, in its sole discretion, may consider a number of elements to determine (i) the level and scope of connection between parties and/or individuals and (ii) whether the overall spirit and intent of the CMF's policies are respected, including but not limited to, the past, current, subsequent or contingent financial transactions between parties and/or individuals and amount of PFCO's distributed between parties and/or individuals.

Examples of Related Parties:

1. John Smith is the owner of Company A (CA) but, does not have an active role in the company. His spouse, Martha Smith is an editor for CA. CA has applied to the CMF for funding for Project X.
Martha Smith is a Related Party - her role as an editor must be disclosed on the RPT form when CA submits its budget and when reporting final costs for Project X. Martha Smith is a related party as she is the spouse of a shareholder.
2. John Smith is the CEO of Camera Company, but he has no ownership interest in the company. Camera Company provided camera services to CA for Project X.
Camera Company is a Related Party – camera services must be disclosed on the RPT form when CA submits its budget and when reporting its final costs for Project X. John Smith is considered to have significant influence over Camera Company, therefore, CA and Camera Company are considered to be related.
3. Sue Brown is the Finance Director at CA. and has no equity in the company, but she decides on the production budget and is the ultimate decision maker.
Sue Brown is a Related Party – fees for her role as a Finance Director must be disclosed on the RPT form when CA submits its budget and when reporting final costs for Project X. Sue Brown is considered to have significant influence over CA.
4. Sue's son Bob Brown is an extra on the set.
Bob Brown is a Related Party – fees for his role as an extra must be disclosed on the RPT form. When CA submits its budget and when reporting its final costs for Project X, Bob Brown is a close family member of Sue Brown, and she has significant influence over CA.
5. Mike South owns Holding Company which owns the Applicant Production Company and Services Company. Applicant Production Company has applied to the CMF for funding for a project. Holding Company provides accounting and legal services to Applicant Production Company and Services Company provides editing services to Applicant Production Company.
The provision of the services by Holding Company and Services Company to Applicant Production Company are all related party transactions. Applicant Production Company must disclose all of these transactions on the RPT form when it submits its budget and when reporting final costs for its project. Holding Company is the parent of Applicant Production Company. Applicant Production Company and Services Company are companies under common control.

4.1.2 Disclosure Specifics

RPT disclosures are mandatory at Budget and at [final cost](#). RPTs should also be disclosed in the notes to the FCACS as per Schedule 2.

Applicants must disclose the following information with respect to transactions with related parties:

- a) A description of the relationship between the transacting parties (i.e., shareholder, senior management, spouse of shareholder, a company under common control etc.);
- b) A description of the transaction(s), including non-monetary transactions (e.g., parent company provided editing services in exchange for promotional activity provided by Applicant);
- c) The amount of the transactions classified by budget/final cost line item number; and
- d) The measurement basis used.

All RPTs must be disclosed in the FCR even if the transaction was not anticipated to be a RPT in the Budget. And if any anticipated RPTs at Budget are no longer RPTs at FCR, explanations should be provided at final costs.

4.1.3 Measurement Basis

The measurement basis used should be one of the following:

- **Actual Flow-Through Cost:** Represents actual costs paid by the Related Party to the third-party vendor. If an allocation of actual flow-through cost is made to more than one project, the basis must be supported, or
- **Fair Value** is the amount of the consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act.

All related party costs must meet the following five criteria:

- a) Cost **must be reasonable** in the circumstances (see further guidance below);
- b) Cost must be included in the FCR or, in the case of depreciable property, the capital cost of the project;
- c) Cost must be consistent with the CMF Guidelines;
- d) Cost must be directly attributable to the project and relate only to the specific phase of the project funded by the CMF (there must be a clear link to specific work performed on the project); and
- e) Cost must be paid no later than 120 days after the project completion unless the Applicant is waiting for receipt of the tax credit.

4.1.4 Categories of Related Party Transactions and Guidance

The CMF recognizes two categories of Related Party Transactions:

1. Related party labour; and
2. Goods and services supplied by related parties.

4.1.5 Related Party Labour

The cost of labour (i.e., salaries or fees) for individuals hired by a related party and allocated in whole or in part to the Applicant for the project must correspond to the actual amount paid to the individual and be in accordance with the employment or engagement contract signed with the employer. Such amounts must be supported by corresponding documents such as T4 slips, employment contracts and authorized time sheets specifying the project title.

At the time of the submission of the Budget, the Applicant is expected to make a reasonable estimate of the labour costs involved in the project. The approved budgeted labour costs are not to be used as a justification for the actual labour cost. Labour costs in the FCR must correspond to the actual cost for the period of time worked on the project. If personnel worked on more than one project for a Related Party and is paid by the Related Party, there must be an allocation sheet showing the amounts charged to all projects and must be supported by authorized time sheets. The total on the allocation sheet *must correspond to the T4 slip. Related costs such as employee benefits may be included with these costs.*

The CMF reserves the right to (i) render ineligible, or to (ii) audit Related Party Labour costs with insufficient Acceptable Supporting Documents (see section 5.2 Acceptable Supporting Documents for all project costs for details).

4.1.6 Goods and Services Supplied by Related Parties

Goods and services provided to the Applicant by a Related Party may be accounted for at the Actual Flow-Through Cost or at an amount equal to or below Fair Value. Both methods require sufficient and appropriate supporting documents. See Acceptable Supporting Documents for examples.

4.2 INTERNAL COSTS CHARGED TO PROJECTS

When a project is accounted for within a company that is carrying on business other than just that of the CMF-funded project, all of the internal allocations to the project should be treated similar to RPTs. The transactions should be valued on the same basis as RPTs and reported on the RPT form at Budget and at [final cost](#).

Examples:

1. Company D is an existing company with 10 permanent employees producing digital media projects. Company D applies for funding from the CMF for Project Z. Three contractors will be hired to work on Project Z; they will be assisted by 2 of the 10 existing Company D employees. The salaries of the 2 existing employees would be treated similar to a RPT and reported at Budget and at final cost.
2. Broadcaster applies for funding for Project T; the Broadcaster will produce the project in-house. The Broadcaster employs a camera operator who will work on Project T, that portion of the camera operator's time that is allocated to Project T should be treated similar to a RPT. The transaction should be treated similar to a RPT and reported at Budget and at final cost.

The CMF reserves the right to (i) render ineligible or to (ii) audit internal costs charged to projects with insufficient Acceptable Supporting Documents (see section 5.2 Acceptable Supporting Documents for all project costs for details).

4.3 PRODUCER FEES AND CORPORATE OVERHEAD

The Producer's Fees and Corporate Overhead (**PFCO**) Policy is Chapter 3 of Appendix B to the CMF Guidelines. The PFCO Policy should be read in conjunction with the ARR. The PFCO Policy defines the allowable amounts for producer fees and corporate overhead by Program. For audiovisual treaty coproductions and digital media projects governed by the Framework for International Digital Media Coproduction, the PFCO is based on the Canadian budget and is applicable only to the Canadian PFCO.

The Applicant must ensure that anticipated costs are allocated to the correct budget line item in order to correctly calculate the PFCO cap.

4.3.1 Producer Fees Outside the Cap

In circumstances where the PFCO Policy allows for producer fees outside of the Cap, those fees must reflect the Fair Value of the role/services performed. And those expenses must be substantiated by Acceptable Supporting Documentation.

4.3.2 Producer Expenses

A producer may have costs which may be allocated to the project, e.g., travel costs. Such costs are eligible outside the Cap only if substantiated by Acceptable Supporting Documentation. These costs must be incurred in the Financing Agreement.

The CMF allows travel for producers of Documentary projects to be included in Sections B+C of the Budget and to keep these travel expenses outside the Cap. Typically, producers are required to include travel expenses in Category 4 of the Budget, but producers of Documentary projects will be exempt from this.

4.3.3 Corporate Overhead Costs

Prior written approval from the CMF is required for any administrative costs included in any budget line items outside of the Fixed Corporate Overhead. Administrative costs specific to the project are typically allowed outside of the Fixed Corporate Overhead (e.g., rental of additional temporary production office space, salaries paid to Applicant staff for time spent working on the project, CAVCO user fees providing tax credits are included in the project financing). Any administrative costs allowed outside of the Fixed Corporate Overhead must be supported by Acceptable Supporting Documentation.

The CMF reserves the right to audit PFCO costs.

4.4 ACQUISITION OF ASSETS

4.4.1 Acquisition of Assets for Linear Content Projects

The CMF recognizes two categories of Assets for production activities:

- Assets acquired by a Related Party and rented to the Applicant (e.g., camera, lighting, sound, editing and post production equipment, servers, hard drives etc.); and
- Assets acquired from a third party by the Applicant as on-camera elements (e.g., sets, set decorations, props, wardrobe items, etc.)

4.4.1.1 Assets Acquired by a Related Party

These assets are recorded as an asset on the balance sheet of the related company and can be rented by the Applicant for the needs of the project. The accounting and reporting of such asset rental must be based on Fair Value and reported as a RPT. These transactions must be supported by Acceptable Supporting Documentation.

4.4.1.2 Assets Acquired from a Third Party

For assets acquired by the Applicant for production needs only and that are an integral part of the on-camera requirements of the production:

- The cost of assets must correspond to their actual purchase or construction cost and must be supported by contracts, invoices and proof of payment;
- The asset must directly relate to the on-camera production of the project; and
- When the same assets are used in several productions (renewed series), CMF will permit the total cost to be charged in the first series of episodes. In this case, if there is a subsequent series of episodes utilizing the assets, the cost of such assets must be zero (except for reasonable costs for storage, repair and maintenance, insurance and other operating costs directly related to the asset).

CMF will permit the cost of an asset to be charged only once and the cost recorded must not exceed the actual purchase cost.

If the acquired assets are disposed of at the end of production and will no longer be used in future productions, proceeds from the sale must be applied as a credit to the budget line item to which the cost was initially recorded.

When the acquired assets are not disposed of at the end of production, are not likely to be used for future cycles, and have a residual value other than zero, this value must be credited to the budget line item to which it was initially recorded.

4.4.1.3 Reporting on Assets Acquired

When submitting the FCACS, the Applicant must provide the following information with respect to assets acquired in the course of the production:

- If no assets were acquired, a note to this effect must be included in the FCACS;
- If any assets have been acquired at a value equal to or exceeding \$5,000 or 0.5% of the total final project cost as reported in the FCACS, a description of the asset and its acquisition cost must appear in a note to the FCACS;
- Any assets that have a value below \$5,000 on an individual basis should be disclosed as other on an aggregate basis;
- The value of assets presented by way of note should include details of any related labour costs capitalized to fixed assets where labour is provided by persons employed by the Applicant, and
- If the Applicant disposes of the acquired assets at a cost equal to or exceeding the greater of \$5,000 or 0.5% of the total final production cost, a description of each asset, its acquisition cost, the amount of the proceeds of disposition and the accounting for such disposition(s) must appear in the note to the FCACS.

Refer to Schedule 2 for note disclosure requirements for Assets.

4.4.2 Acquisition of Assets for Digital Media Content or Software Projects

The CMF recognizes two categories of Assets acquired for digital media content or software projects:

- Assets acquired from a third party for the project; and
- Assets acquired from a related party and rented to the Applicant for the project.

4.4.2.1 Assets Acquired from a Third Party

For assets acquired by the Applicant for the project, the asset cost must correspond to their actual purchase or construction cost and must be supported by contracts, invoices, and proof of payment. The costs allocated to the project will be based on the amortization of the assets:

- On a case-by-case basis in consultation with the CMF, an amortization period will be determined for the life of the assets;
- The Applicant may include the number of months of amortization that those assets will be in use for the completion of the project; and
- If those assets are not used exclusively for the project, only the portion that is attributable to the project may be included in the costs of the project.

Example:

An Applicant purchases an asset valued at \$36,000, the amortization period is determined to be 24 months. The asset is used for the project for 10 months and that asset is also used only for 60% of the time by the Applicant for the CMF-funded project.

The calculation of the amount to include in the CMF-funded project is:

$\$36,000 / 24 \text{ months} = \$1,500 \text{ amortization per month}$

$\$1,500 \times 60\% = \$900 \text{ amortization per month for CMF-funded project}$

$\$900 \times 10 \text{ months} = \$9,000 \text{ total cost to CMF-funded project}$

4.4.2.2 Assets Acquired by a Related Party

These assets are recorded as an asset on the balance sheet of the related company and can be rented by the Applicant for the needs of the project. The accounting and reporting of such asset rental should be based on Fair Value and must be reported as a RPT. These transactions must be supported by Acceptable Supporting Documentation.

4.4.2.3 Reporting on Assets Acquired

When submitting the FCACS, the Applicant must provide the following information with respect to assets acquired in the course of the project:

- If no assets were acquired, a note to this effect must be included in the FCACS;
- If any assets have been acquired at a value equal to or exceeding \$5,000 or 0.5% of the total final project cost as reported in the FCACS, a description of the asset and its acquisition cost must appear in a note to the FCACS,
- Any assets that have a value below \$5,000 on an individual basis should be disclosed as other on an aggregate basis;
- The value of assets presented by way of note should include details of any related labour costs capitalized to fixed assets where labour is provided by persons employed by the Applicant, and
- If the Applicant disposes of the acquired assets at a cost equal to or exceeding the greater of \$5,000 or 0.5% of the total final project cost, a description of each asset, its acquisition cost, the amount of the proceeds of disposition and the accounting for such disposition(s) must appear in the note to the FCACS

Refer to Schedule 2 for note disclosure requirements for Assets.

4.5 NON-CANADIAN COSTS

All non-Canadian costs must be identified separately from Canadian costs for all projects, whether audiovisual treaty coproductions or digital media projects governed by the Framework for International Digital Media Coproduction or otherwise.

For Linear content projects, if any non-Canadian performers appear in the project, complete the note in FCACS and provide the information requested for

- a) The non-Canadian performers; and
- b) The two (2) Canadian performers who have been awarded the CAVCO points for first and second highest paid performers.

4.6 FOREIGN CURRENCY TRANSACTIONS

With respect to project costs, gains or losses on foreign currency exchanges, whether realized or not, must be applied against the relevant final cost line item. Accounting for such amounts must be specified in the notes to the FCACS as set out in **Schedule 2 - Sample Disclosure for the FCACS**.

With respect to project financing, gains or losses on foreign currency exchanges, whether realized or not, must be calculated and recorded as of the actual date of conversion and the foreign financier's total participation in the project shall be set out in Canadian dollars and disclosed within the FCACS in the manner presented in Schedule 2.

4.7 COMPLETION GUARANTEE REBATES

The Applicant must indicate in the notes to the FCACS, the total amount received as a rebate or no-claims bonus from a completion guarantor and the note should indicate the manner in which the amount was calculated and accounted for.

4.8 DISCOUNTS AND CREDIT NOTES

During the course of the project, the Applicant or a related entity may receive discounts or rebates from suppliers (e.g. volume rebate, early payment rebate), which are not reflected in the Budget. Credit notes may also be issued pursuant to adjustments related to services rendered, goods purchased or billing errors. Such discounts, rebates, and credits whether from third-party suppliers or related entities must be applied against the applicable project cost.

4.9 ACCOUNTS PAYABLE AND ACCRUALS

Certain financiers do not release their final payment(s) until receipt of applicable final documentation (including the FCACS), resulting in a temporary deficient cash flow. Therefore, some accrued costs and estimated costs to complete will continue to be payable (the **"Unpaid Costs"**) at the time of submission of the FCR.

As a general rule, the total of the Unpaid Costs should correspond to the total of funds to be received from the underlying financing sources for which no related interim financing was provided. Notwithstanding, all Project deliverables and materials must be completed as a precondition to the CMFs' obligation to make the Phase II Payment to the Applicant under its Financing Agreement. The CMF reserves the right, in its sole discretion, to require that the Unpaid Costs correspond to less than the total funds to be received.

The Applicant must indicate in the notes to the FCACS the total of all Unpaid Costs at the time of the preparation of the FCR and should be allocated to the applicable final cost line item.

4.10 AMOUNTS PAID TO SERVICE COMPANY

Any amounts paid to Service Company (see **Schedule 1**) must be recorded on the FCR and specified in the FCACS as set out in Schedule 2.

4.11 AMOUNTS PAID TO BROADCASTERS & DISTRIBUTORS (IN-KIND CONTRIBUTIONS)

Any amounts paid to broadcasters licensing the project and/or distributors acquiring distribution rights to the project as costs (whether in the form of cash or services) must be recorded on the FCR and specified in the notes to the FCACS as set out in Schedule 2.

4.12 INTERIM FINANCING

Interim project financing may be obtained from a variety of lending sources, either related or unrelated to the Applicant. Interim financing provided by any of the broadcasters in the financing structure should be treated consistent with financing obtained from a related party. All interim and final sources of financing for the project must be disclosed, including any tax credits to be received. If the Applicant and/or a Related Party provided any short-term financing due to cash flow needs, these financing must be disclosed as well. Complete the interim financing section in the FCACS, see Schedule 2.

4.12.1 Interim Financing Obtained from Third Parties

Normally, a loan agreement is established between the Applicant and the interim financing source (the “**Lender**”) specifying the fees, costs, time frame and the applicable interest rate. The cost of interim financing reported in the FCACS must correspond to the amount of fees, costs and interest billed by the Lender plus an estimate of the future cost of interim financing based on the Lender’s borrowing rate, through to the date of receipt of final financing. (i.e., tax credits, broadcast licence fees, etc.)

The CMF expects the Lender’s interim financing interest rate to be aligned with current market rates. If the interest rate exceeds the market rates, Applicants will need to demonstrate why securing interim financing at this above-market rate is necessary and the CMF reserves the right to reject any proposal.

4.12.2 Financing Obtained from a Related Party

The Applicant may elect to interim finance the project from its own cash resources, other liquid assets, or its line of credit, or those of a related party. In such cases, if any financing costs are charged to the project, it must be equivalent to the cost of borrowing of the Applicant or its related party providing such financing. For greater certainty, the cost of borrowing may not exceed that of its related party’s external borrowing rate:

- The cost of interim financing must be calculated as interest accruing on the monthly cash outflow for production costs, less monthly financing in cash received from other sources up to the date the final financing is received. The Applicant may be asked to provide a copy of its cash flow statement including interim amounts received and disbursements made against the loan balance to support such charges;
- The period for which interest is charged must be reasonable, and should correspond to the period over which the Applicant or its related party has provided the interim financing for the project plus an estimate of the future cost of interim financing up to the date the final financing is received; and
- In order to recognise an opportunity cost to the related parties providing the interim financing through their equity (savings), and not from the related party’s Lender, the CMF will allow such related parties to charge a rate equal to Bank of Canada prime + 1%.

5. COST REPORTING STAGE

5.1 REPORTING STANDARDS

See requirements under **section 2.1** - FCR and affidavit templates by Program, are available on the CMF website.

5.2 ACCEPTABLE SUPPORTING DOCUMENTS FOR ALL PROJECT COSTS

Project costs must be directly related to the project and be supported by invoices or other relevant documentation which provide a detailed description of the expenses charged, the date paid, the title of the project and the name of the Applicant. There must also be proof of payment for costs.

Any cost, for which there is either no supporting documentation or inadequate supporting documentation, will be considered ineligible.

5.2.1 Labour

Projects are required to have all of the following supporting documents:

For employees:

- 1) T4 supporting the total amount paid or document from payroll Service Company showing total payment;
- 2) timesheets signed by authorized individual for employees; and

If any individual worked on more than one project during the year and was paid by the same entity for all the projects, an allocation sheet which indicates the hours worked and the amount paid for all the projects the person worked on must be provided. The total time must correspond to timesheets and the total amount paid must correspond to the T4. See **Schedule 3** for a sample allocation worksheet.

For contractors:

- 1) Contract between Applicant and the external company;
- 2) Invoice; and
- 3) Supporting documents showing payments (i.e. cancelled cheque or wire transfer)

5.2.2 Goods and Services Costs

Example of sufficient and appropriate support:

- 1) Contract between Applicant and the external company, purchase order, invoice, or purchase receipt from external company, and
- 2) Cancelled cheque, wire transfer, or cash register receipt, any of which demonstrates payment.

If project paid for costs using a credit card, there should be support showing the payment to the holder of the credit card. A credit card statement on its own is not a sufficient supporting documentation.

5.2.3 Specific Requirements

5.2.3.1 Producer Fees Outside the Cap

In addition to the requirements in Acceptable Supporting documents, producers who played other roles in the project must provide documentation to support that the rate paid is representative of Fair Value:

- 1) Quote(s) from an external company(ies) for a similar role;
- 2) Other non-related employees payroll information (i.e. T4 or contract) for a similar role;
- 3) Invoice to external company (non-related) for a similar role; and/or
- 4) Rate prescribed by the external organizations

If the individual worked on more than one project, then the T4 must correspond to all the payments paid to the individual. Refer to Schedule 3 for a sample allocation worksheet.

5.2.3.2 Related Parties

5.2.3.2.1 Related Party Labour

Documentation similar to the requirements of **section 5.2.3.1**.

5.2.3.2.2 Related Goods and Services

In addition to supporting documents in **section 5.2.2**, the Applicant must maintain the following documents to show how the rate was determined:

Applicant must provide all of the following supporting documents unless otherwise noted:

- Allocation sheet showing how the goods and services are allocated to various productions. The total amount paid to the company must correspond to the allocation table (see **Schedule 3** for a sample allocation worksheet); and
- External party quote for the same service or amounts charged to a non-related party for the same good/service.

5.2.3.2.3 Linear Content – Section A Costs (i.e., Story Rights Payments and Development) Costs)

The determination of Section A costs is often difficult as the Fair Value of these costs is not easily determinable (i.e. story rights and other intangibles). All such costs must obtain approval by the CMF at the Budget phase. Contact the CMF for discussion if uncertainty arises. CMF reserves the right to assess the reasonability of the costs.

5.2.3.3 Accounts Payable and Accruals

Accounts Payable must be supported by invoices even if the costs are unpaid. Accruals must be based on Applicant's best estimate of costs and must be properly disclosed in the FCACS and must be paid within 120 days from the date of the FCR. Unpaid costs should be deducted from the cost statements if the costs will not ultimately be paid.

Schedule 1 – Glossary

Applicant	Entity (ies) that has(ve) submitted an application for funding to the CMF.
Assets	<ul style="list-style-type: none"> i. Are held for use in the project or supply of goods and services, for rental to others, for administrative purposes or for the development, construction, maintenance or repair of other property, plant and equipment. ii. Have been acquired, constructed or developed with the intention of being used on a continuing basis. iii. Are not intended for sale in the ordinary course of business.
Contractual Agreement	General term used to refer to the various types of agreements between the CMF and the Applicant.
Related Party(ies)	<p>A related party is a person or entity that is related to the reporting entity and includes the following examples.</p> <ul style="list-style-type: none"> (a) A person or a close member of that person's family is related to a reporting entity if that person: <ul style="list-style-type: none"> (i) Has control or joint control of the reporting entity; (ii) Has significant influence over the reporting entity; or (iii) Is a member of the key management personnel of the reporting entity or of a parent company of the reporting entity. (b) An entity is related to a reporting entity if any of the following conditions applies: <ul style="list-style-type: none"> (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others); (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member); (iii) Both entities are joint ventures of the same third party; (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity; (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity; (vi) The entity is controlled or jointly controlled by a person identified in (a); and (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent company of the reporting entity).

	<p>A related party transaction (RPT) is a transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.</p> <p>Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:</p> <ul style="list-style-type: none"> (a) That person's children and spouse or domestic partner; (b) Children of that person's spouse or domestic partner; and (c) Dependants of that person or that person's spouse or domestic partner. <p>Key management personnel are those persons having authority and responsibility for planning, directing, and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity.</p>
Service Company	<p>A “Service Company” is a production company engaged by the Applicant to provide services equalling 20% or more of the Budget. The Service Company will preserve and make available for audit and examination by the CMF proper books, accounts and records of the financial assistance provided by the CMF for the purpose of conducting independent audits and evaluations at the expense of the CMF as the CMF may require. The Applicant will ensure that such books, accounts, and records will be preserved by the Service Company for a period of five (5) years after the date of execution of the Financing Agreement.</p>

In the event of a conflict between the CMF Guidelines and the ARR, the CMF Guidelines will prevail.

Schedule 2 – Sample Disclosure for the FCACS

1. Content

The Final Certified Activity Cost Statement applicable to the _____ (identify as one of the following formats: feature film or television program/series or digital media product) entitled _____ (the “**Project**”) for the period from _____ to _____ includes all costs incurred by _____ (the Project/Applicant company name) with respect to this Project, including costs incurred but unpaid at the time this FCACS was prepared.

The Project/company name _____ is responsible for the development/production/marketing of the above referenced Project. The individual producer(s) of the Project is (are) _____.

All amounts reported in this FCACS are stated in Canadian dollars, unless otherwise indicated.

2. Summary of Significant Accounting Policies

In the following cases, information must be provided on the accounting policies applied, along with a brief description of the application of any specific CMF rule on accounting and reporting if:

- The accounting policy was chosen from among several acceptable accounting policies; and
- Accounting principles and methods specific to the film, television and digital media industry have been applied.

Disclosure of Accounting Policies Example

The costs incurred relative to the Project have been accounted for according to the Accounting and Reporting Requirements established by the CMF and the CMF Guidelines. The specific rules that differ from Canadian generally accepted accounting principles include the following:

- a) General: The costs compiled in this report do not take into account any reimbursable tax credit applicable to certified Projects.
- b) Project activity costs: The Project activity costs include the direct Project expenses as well as the Producer Fees and Fixed Corporate Overhead. Include the % of the specific sections of the approved Budget for these costs. The percentages and relevant Budget sections will depend on the funding program. For example, for a linear project, the Producer Fees and Fixed Corporate Overhead are equal to __% of the aggregate of the “B” + “C” sections of the approved Budget for this Project. The % and Budget sections information can be found in the PFCO Policy.
- c) Completion guarantee: The completion guarantee rebate amount has been applied so as to reduce the cost of the completion guarantee OR the completion guarantee rebate amount has not been calculated in this cost report.
- d) Interim financing costs:
 - i) From third-party lenders are charged to the Project at rates set by that third party;
 - ii) From related parties correspond to the difference between the monthly cash outflow and monthly cash investments multiplied by the related parties’ external lender’s borrowing rate; and
 - iii) Includes estimated borrowing costs up to the date of receipt of the final financing.
- e) Assets: For linear projects, all assets acquired for the Project are reported as Project costs.

- f) All proceeds resulting from the disposition of such assets during the period covered by the FCR have been applied so as to reduce the Project cost items against which they were originally charged. Assets transferred to another Project are considered to be disposed of by the Project for the Fair Value of that asset at the time of disposal.

RPTs are measured either at the Actual-Flow-Through Cost or Fair Value.

For digital media projects, the amortization of assets is included in the Project costs. RPTs are measured either at the Actual -Flow-Through Cost or Fair Value.

- g) Other significant accounting policies.

Assets Acquired and Disposed of During the Project

No assets were acquired during the Project; **OR**

The list of all assets acquired or disposed of whereby the original unit cost was the greater of \$5,000 or 0.5% of total Project costs appears in the table below;

Line item	Description	Acquisition Cost	Disposition Cost	Measurement of disposition cost (Actual or planned)
Others¹				
Total value				

Related Party Transactions

Line item	Description	Related party name and description of relationship	Measurement (Actual-Flow-Through Cost or Fair Value)	Amount (\$)
Total related-party cost				

¹ Applicant is required to maintain a record of all asset acquisitions regardless of amount. The items that have a value below \$5,000 on an individual basis should be disclosed as others on an aggregate basis.

Unpaid Costs

The Project costs include unpaid costs. As at _____ (date of final cost report), the Final Certified Activity Cost Statement includes the following unpaid balances:

Accounts payable \$ _____
Accrued liabilities \$ _____
Deferred costs \$ _____
Total \$ _____

Line Item	Description	Amount (\$)

Locked Budget Items

The Budget dated _____ and approved by CMF locks certain specific costs, as included in the table below:

Budget Code	Description	Allowable maximum or minimum amount	Total charged in FCR
Total locked amount			

Non-Canadian Costs

Line Item	Description	Amount (\$)
Total Amount		

For Linear Projects: Point Performers and Non-Canadian Performers

Line Item	Name of performer	Nationality	Fees paid	Travel and living (paid or provided)	Other costs	Total Paid (\$)
Total amount						

Foreign Currency Exchange (Project Cost Transactions)

Line Item	Description	Currency denomination	Foreign currency gain/loss amount (\$)
		USD	
		EURO	
Total Amount			

Sources and Structure of Financing

Name of funding source (including interim financing)	Total amount received as at date of FCACS	Total amount receivable from/payable to interim lender(s) as at date of FCACS	Total financing
Total Amount			

Foreign currency exchange generated pursuant to the sources of financing resulted in a gain (loss) of \$_____.

Completion guarantee rebate

The Project received a rebate (or no claims bonus) of \$_____ from the completion guarantor.

This rebate was accounted for as:

Line Item	Description	Amount (\$)
Total Amount		

Amounts paid to broadcasters and/or distributors

Line Item	Description	Payee	Amount (\$)
Total Amount			

Service Company

Line Item	Description	Amount (\$)
Total Amount		
% of Project Cost		X.XX%

Schedule 3 – Sample Allocation Worksheets

Labour Allocation Worksheet

Personnel's name	Project Name	Role in Project	Project Name	Role in Project	Project Name	Role in Project	Project Name	Role in Project	Total
Mary	Project TV	(Line item# & description)	Project TV1	(Line item# & description)					
	\$100		\$200						\$300
Total personnel charges									

The Total should correspond to the individual's T4.

Goods & Services Allocation Worksheet

Line item	Description	Project Name	Project Name	Project Name	Project Name	Project Name	Project Name	Total
Total goods and services charges								



CANADA
MEDIA FUND

FONDS DES MÉDIAS
DU CANADA

CHAPTER 3

PRODUCER'S FEES & CORPORATE OVERHEAD (PFCO) POLICY

2025-2026

I. SPIRIT AND INTENT OF POLICY

This policy provides Applicants with clear guidance on the amount of PFCO costs that can reasonably be included within their production Budget.

The percentages and dollar amounts set out below for PFCO represent a maximum eligible amount and are referred to as “**the Cap**”. The Cap is calculated on the Canadian portion of Sections B+C, in the case of an audiovisual treaty coproduction, and is applicable only to the Canadian producer’s fees and corporate overhead.

In all cases, where it appears this policy is being used inappropriately to place fees outside the Cap, the CMF will apply the definition of a Producer to determine if a person’s fees should be placed within the Cap.

II. THE CAP

Fees to be Included in the Cap

The following rules apply to all persons with an Ownership Interest (as defined on page 3-4 below) of more than 10% in the Applicant Production Company, even if they are not receiving a producer credit.

All producer’s fees (i.e., executive producer, producer, coproducer, associate producer), other production management fees (e.g., production manager, post production supervisor, project leader, project manager) and fees paid for roles that are not clearly outside the responsibilities of a producer (e.g., consultant fees) paid to persons with more than a 10% Ownership Interest in the Applicant Production Company must be included in the Cap.

Fees Allowed Outside the Cap

Fees paid to producers and other production managers who do not have more than a 10% Ownership Interest in the Applicant Production Company (including staff producers) may be outside the Cap provided that the spirit and intent of this policy is respected. All other fees paid to production personnel who do not have an Ownership Interest in the production, may be outside the Cap.

Persons with an Ownership Interest of more than 10% may receive payment outside the Cap for roles beyond the definition of a producer (e.g., writer, showrunner, director, actor), provided that any fees in excess of industry standards will be placed within the Cap.

Any amounts exceeding these limits will be included in the Cap.

The CMF allows producers who are occupying multiple producer-related roles (e.g. production/project manager, post production supervisor, consultants) in the Documentary genre (one-off documentaries only) to be outside the Cap, within reason and at the CMF’s discretion. In addition, more flexibility will be allowed for travel by Documentary producers (see section 4.3.2 - Producer Expenses of Chapter 2 (ARR) in this Appendix B).

Fees Paid to Financiers

Finder’s fees for the arranging of the production financing or commercial exploitation of the production (including excessive gap financing fees) must be included in the Cap. Additionally, any fees for responsibilities of a producer payable to financiers (including broadcaster, distributors and agencies) must either be included within the Cap or alternatively, reduce the level of recoupable financing from such financier.

Placement of Fees in the Production Budget

Fees paid to a person with an Ownership Interest of more than 10% for producer roles (i.e., executive producer, producer, coproducer, associate producer) or production management roles (e.g., production manager, post production supervisor) must be placed in section A of the production Budget for purposes of calculating the PFCO Cap (they are also included in the Cap)⁴.

Producer or production management fees that are outside the Cap may be placed in sections B or C of the production Budget.

Corporate Overhead Costs

Corporate overhead is an allocation for corporate overhead expenses (e.g., rental of corporate office space, maintenance and repair expenses, office equipment, supplies, administrative staff salaries, industry association fees that are not specifically related to the production) and is a fixed amount that the CMF will allow (“**Fixed Corporate Overhead**”). The amount of Fixed Corporate Overhead must not, however, exceed the PFCO Cap. Applicants must justify any administrative expenses charged to other Budget items of the production in addition to the Fixed Corporate Overhead and such additional administrative expenses are subject to CMF’s prior written approval. Administrative expenses specific to the Project are typically allowed outside of Fixed Corporate Overhead (e.g., rental of temporary production office space, salaries paid to Applicant staff for time spent working on the project, CAVCO user fees, provided tax credits are included in the production financing).

Linear Projects — Reduction or Deferral of PFCO

The CMF does not encourage the reduction or deferment of PFCO to close the production financing for a Project.

To this end, in the English-language market, the CMF will not permit deferrals, producer investments and/or reductions of PFCO that in the aggregate exceed 25% of total maximum eligible PFCO, unless the Applicant is able to demonstrate a viable financial structure. The Canadian Broadcaster (and, if applicable, Eligible Canadian Distributor) should also use their best efforts to close the production financing without deferrals, investments and/or reductions. Best efforts could be demonstrated by:

- Eligible Triggering Commitments (e.g., licence fees, and if applicable, distribution advances) in the financing that exceed historical average financial contributions for the genre and format of the project; and
- The maximum envelope contribution has been committed to the project (or, if the Canadian Broadcaster does not have sufficient funds remaining in their envelope allocation to commit the maximum envelope contribution, they have used the remaining available funds).

These deferral safeguards are not intended to restrict the Applicants’ ability to submit an alternate viable financial structure with a deferral, producer investment or reduction in excess of 25% of the PFCO, which can later be replaced with other funding once it is confirmed.

⁴ Exception of travel fees for Documentaries

A. LINEAR PROGRAMS

For Eligible Projects receiving production funding from CMF Linear Programs, the PFCO included within the production Budget shall be a maximum of 20% of Sections B+C of the production Budget, with the exception of productions with Budgets of less than \$500,000 ("**Low Budget Productions**"), one-off documentaries, and Eligible Projects that meet the applicable Region definition for the Northern Production Incentive as set out in Addendum B to the [Regional Production Funding Guidelines](#), for which the percentage is 30% of B+C.

Beyond these percentages, the maximum dollar amount is \$2.5 million per project which is pro-rated up for series of more than 13 hours (13 one-hour episodes or 26 half-hour episodes). The following fees are ineligible costs in production Budgets:

- Option or rights acquisition fees paid to a person with an Ownership Interest.

B. RELATED DIGITAL CONTENT FOR LINEAR PROGRAMS

For the production of Related Digital Content for Linear Programs:

- a) For productions with Budgets of less than \$100,000, the producer's fees included within the production Budget shall be a maximum of 15% of Sections A+B of the production Budget and the corporate overhead included within the production Budget shall be a maximum of 15% of Sections A+B of the production Budget; and
- b) For all other productions, the producer's fees included within the production Budget shall be a maximum of 10% of Sections A+B of the production Budget and the corporate overhead included within the production Budget shall be a maximum of 10% of Sections A+B of the production Budget.

C. DEVELOPMENT AND PREDEVELOPMENT- LINEAR CONTENT

Eligible Projects receiving predevelopment funding from CMF Linear Programs are limited to maximum cap of 10% of "**Direct Costs**" (as outlined below) for PFCO (combined).

For Eligible Projects receiving development funding from CMF Linear Programs, the PFCO are limited to a maximum cap of 20% of "**Direct Costs**" (as outlined below) for producer's fees and 20% of Direct Costs for corporate overhead.

Direct Costs for predevelopment and development include all eligible predevelopment and development expenses, except the following:

- Producer fees and corporate overhead
- Writer's fees in excess of industry standards

The following fees are ineligible costs in development budgets:

- Option or rights acquisition fees paid to a person with an Ownership Interest;
- Writer's fees in excess of industry standards paid to a person with an Ownership Interest (exceptions may be made if the writer has a sufficient track record to command fees in excess of industry standards from non-related production companies); and
- Fees for any role typically included in the responsibilities of a Producer.

For Eligible Projects receiving development funding for Related Digital Content from CMF Linear Programs, the PFCO cannot exceed 20% of the total Budget categories of Sections A+B.

D. INTERACTIVE DIGITAL MEDIA PROJECTS

For Interactive Digital Media (IDM) projects, PFCO costs included in the Budget must be reasonable and no such expense may exceed 10% of Sections B+C.

E. DEFINITIONS

Ownership Interest: A direct or indirect ownership interest in the Applicant Production Company itself, or in any entity with a direct or indirect ownership interest in the Applicant Production Company, including affiliates, subsidiaries and parent entities, granting the holder decision-making authority for, or meaningful influence on, the significant matters of the Applicant Production Company.

Producer: An individual who controls and is one of the central decision makers in respect of the Project from beginning to end. The following indicators are used to determine when a person is performing the role of a central Producer. The Producer is normally involved in and is ultimately responsible for:

- The acquisition and/or meaningful development of the intellectual property;
- The commissions of the writing of the screenplay/series bible or design document;
- The selection, hiring and firing of the key employees, artists and creative personnel;
- The preparation, revision and final approval of the Project's Budget;
- All overages;
- The binding of the Applicant Production Company to talent and crew contracts;
- The arranging of the Project's financing;
- The supervision of the different stages of the Project;
- Final creative control;
- Control of Project expenditures;
- Control of bank accounts related to the Project (sole and unfettered cheque signing authority); and
- Arranging of the commercial exploitation of the Project.

The functions of line producer and production manager, in and of themselves, are not sufficient to confer Producer status.

CHAPTER 4

COMPLETION PROTECTION POLICY
– LINEAR PROGRAMS

2025-2026

1. COMPLETION PROTECTION REQUIREMENT – LINEAR CONTENT

The CMF may require completion protection for any production funded. In general, the CMF will rely on the assessment and recommendation of interim lenders or, in the case of minority co-productions, of the majority partner's main creditor/financier, with regards to whether a completion guarantee or another form of completion protection is required. However, the CMF reserves the right, based on its own risk assessment of the production, to require a completion guarantee or other form of completion protection for any production. For those productions where an interim lender has stipulated binding completion protection requirements or where a completion guarantee is in place, the CMF will generally accept the lender's or guarantor's requirements for contingency.

CMF Contribution less than \$500,000

For those productions where the CMF contribution amount is less than \$500,000, in general, the CMF does not require completion protection and expects that Applicants will Budget adequately for contingency.

If a completion guarantee is required

If a completion guarantee is issued for a CMF-funded production, the CMF must always be made a beneficiary, irrespective of whether the completion guarantee was required by the CMF or another financier.

Rebates for completion guarantee

The Applicant shall not accept or give any discount or rebate in respect of the completion guarantee without the CMF's prior approval. In the event that a no-claims rebate is recovered from the completion guarantor, such rebate shall first be applied to payment of Budget items and Budget overages. Any balance remaining from the rebate after all Budget items and overages have been paid may be retained by the Applicant as a performance bonus.

Definitions:

Completion guarantor: Company in the full-time business of providing a completion guarantee carrying demonstrable re-insurance coverage.

Completion guarantee: Protection acquired or offered by a completion guarantor that guarantees completion and delivery of a production and which, if the production is not completed, ensures that investors and financial partners in that production will be reimbursed.

Completion protection: Means of protecting the completion of a production. It typically takes the form of a completion guarantee, but can also be a sum in escrow, unencumbered line of credit, letter of credit, holdback or other measure.



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CHAPTER 5

INSURANCE POLICY

2025-2026

INSURANCE POLICY

LINEAR PROJECTS

For the production of Eligible Linear Projects⁵, the Applicant must obtain the following insurance policies in accordance with the standards of the television industry and the following requirements:

- (a) **Comprehensive General Liability**: certificate of insurance naming (i) in the case of all CMF Programs excluding its 2025-2026 Indigenous Production Program, the CMF and Telefilm Canada, their officers, directors, agents and employees as additional insureds; (ii) in the case of the 2025-2026 Indigenous Production Program, the CMF and the Indigenous Screen Office, their officers, directors, agents and employees as additional insureds;
- (b) **Entertainment Package**: certificate of insurance naming the CMF as a loss payee; and
- (c) **Errors and Omissions**: certificate of insurance naming (i) in the case of all CMF Programs excluding its 2025-2026 Indigenous Production Program, the CMF and Telefilm Canada and their officers, directors, agents and employees as additional insureds; (ii) in the case of the 2025-2026 Indigenous Production Program, the CMF and the Indigenous Screen Office, their officers, directors, agents and employees as additional insureds. This coverage shall be primary and not contributing to or in excess of any such insurance maintained by CMF and/or Telefilm Canada or the Indigenous Screen Office (as applicable). The policy shall not contain any exclusions or restrictions in coverage or a deductible in excess of \$10,000.

The policy must be in effect as of the date of the first broadcast or the date of any earlier exploitation of the Project. Notwithstanding the foregoing, in the event that any other financier, distributor or broadcaster requires the Errors and Omissions policy to be in effect prior to the date of first broadcast or other exploitation, the CMF and Telefilm Canada or the Indigenous Screen Office (as applicable) must be named as an additional insured on the policy upon commencement of coverage.

In any event, the certificate must be delivered to the CMF on the earlier of: delivery of the completed Project to the broadcaster or ten (10) business days prior to the first telecast or exploitation of the Project.

All of the policies outlined above must provide for a thirty (30) day notice of cancellation or material change in coverage to the CMF and provide for standard coverage, policy terms and limits obtained for comparable productions.

INTERACTIVE DIGITAL MEDIA (IDM) PROJECTS

For interactive prototyping- and production-stage IDM Projects, **the Applicant must obtain the relevant insurance policies from the enumerated options below that are suitable and reflective of the level of risk generated by their Project.** The CMF encourages Applicants to discuss what coverage is suitable for their particular Project with an insurer/broker that specializes in insurance products for the digital media-related industries.

For Projects funded at the Conceptualization phase, insurance coverage is not required.

For Projects funded at the Prototyping phase, insurance coverage is required only when proprietary technology is developed by the Applicant. In this case, only coverage (b) *Errors and Omissions Liability* is required.

⁵ Including applicable national and international partnership programs and incentives.

For Projects funded at the Production phase that have a signed agreement with a third-party publisher or distributor, the coverage below and limits may be equivalent to their insurance requirements.

For Projects that do not involve the use or retention of personal, financial or transactional information by the Applicant (e.g. projects that are sold on a third-party basis platform), the limits indicated below may be reduced according to the risk level and the requirement for (d) *Crime Insurance Policy* is waived.

Upon review of the insurance policies and coverage obtained by an Applicant, the CMF reserves the right to require additional policies and coverage it deems suitable for the Project.

Certificates of insurance policies must include:

- The title of the project, even in the case of an umbrella insurance; and
- A thirty (30) day notice of cancellation or material change in coverage to the CMF.

(a) Commercial General Liability Insurance Policy

- Limit of no less than \$2,000,000 per claim and in an annual aggregate of not less than \$2,000,000.
- Must include coverage for bodily and personal injury, property damage (including loss of use) and Products & Completed Operations.
- Deductible or retention no greater than \$10,000 with insurer having duty and right to defend. Best efforts should be made to obtain a deductible rather than a retention.
- No exclusions relating to errors and omissions liability where the risk applies.
- Must include a “severability interest and cross liability” clause.
- Coverage extending worldwide if the Applicant has employees outside Canada.
- The certificate of insurance must name the CMF and Telefilm Canada, their officers, directors, agents and employees as additional insureds.

(b) Professional Liability (aka Errors and Omissions coverage)

- Where applicable, this insurance should cover damages for services/products/projects undertaken within or related to the CMF IDM Programs and include coverage related to:
 - Technology Errors and Omissions (and Miscellaneous Errors and Omission if applicable)
 - Intellectual Property Infringement Liability covering IT source code (excluding patent and trade secrets); and
 - Media Liability (including media activities and service technology activities where applicable).
- Retroactive date no later than the date the Applicant first initiated the services/products/projects.
- Limit of no less than \$2,000,000 per claim and in an annual aggregate of no less than \$2,000,000.
- No exclusions relating to bodily injury and property damage where the risk applies.
- Deductible or retention no greater than \$10,000 with insurer having duty and right to defend. Best efforts should be made to obtain a deductible rather than a retention.
- Coverage extending worldwide.
- The certificate of insurance must name the CMF and Telefilm Canada and their officers, directors, agents and employees as additional insureds. This coverage shall be primary and not contributing to or in excess of any such insurance maintained by CMF and/or Telefilm Canada.
- Coverage remaining in force for a minimum of three (3) years following end of production or as long as the Project is in exploitation to a maximum of seven (7) years following remittance of the first exploitation report.

(c) Network Security and Privacy Liability Insurance Policy

This type of insurance covers the cost of investigation of the system intrusion, cost of customer notification, restoration of all identifiable personal and confidential information, cost of subsequent credit monitoring, fines and penalties and third-party liability arising out of data breaches regardless of whether the data breach was an error, an omission, or a failure.

- Limit of no less than \$2,000,000 per claim and in an annual aggregate of no less than \$2,000,000. If the Applicant or others acting on their behalf performs transactional activities, the limit should be no less than \$5,000,000 per claim and in an annual aggregate of not less than \$5,000,000.
- Must include a “severability interest and cross liability” clause.
- Deductible or retention no greater than \$10,000 with insurer having duty and right to defend. Best efforts should be made to obtain a deductible rather than a retention.
- Coverage extending worldwide.
- Coverage remaining in force for a minimum of three (3) years following end of production or as long as the Project is in exploitation to a maximum of seven (7) years following remittance of the first exploitation report.

(d) Crime Insurance Policy (if not already covered by b or c)

This type of insurance covers computer fraud and fraud related to transfer of funds.

- Limit of no less than \$1,000,000 per claim and in an annual aggregate of no less than \$1,000,000.
- Third-party coverage and sublimit of not less than \$1,000,000.
- Deductible or retention no greater than \$10,000 with insurer having duty and right to defend. Best efforts should be made to obtain a deductible rather than a retention.
- Coverage remaining in force for a minimum of three (3) years following end of production or as long as the Project is in exploitation to a maximum of seven (7) years following remittance of the first exploitation report.

Additional Insurance Requirement (if applicable)

Note that the following insurance policy may be required if the IDM Project contains a significant amount of filming/shooting:

(e) Entertainment Package

- Coverage of no less than the amount of the filming/shooting portion of the Project’s Budget.
- Coverage remains in force for the duration of filming/shooting.
- The CMF named as loss payee.
- A thirty (30) day notice of cancellation or material change in coverage to the CMF.



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CHAPTER 6

STANDARD RECOUPMENT POLICY –

LINEAR PROGRAMS

2025-2026

This policy applies to the CMF's equity investments in projects in the Linear Programs. The policy relating to IDM Programs is available in the [IDM Core Guidelines](#).

STANDARD RECOUPMENT POLICY

Applicants receiving equity financing (i.e., that portion of CMF participation in excess of the Licence Fee Top-Up or the Non-Repayable Contribution, as applicable) must provide to the CMF the opportunity to recoup its equity participation in a manner no less favourable than *pro rata* and *pari passu* with Other Financial Participants (as defined below). If a more preferential recoupment position is negotiated by any of the Other Financial Participants than outlined below, the CMF will require similar treatment (*pro rata* and *pari passu*).

The Standard Recoupment Policy was developed to eliminate negotiation of recoupment deals between the CMF and Applicants, to save time, and to provide Applicants with predictability in the form of pre-approved recoupment structures. The CMF recognizes that in the case of audiovisual treaty co-productions financial structures, distribution arrangements, marketability, and other elements vary considerably. The CMF in its sole discretion will consider alternative recoupment proposals in these situations on a case-by-case basis, but no such deal will be approved by the CMF unless it can be demonstrated that it provides an expectation of revenue that is no less favourable than that provided through the CMF's Standard Recoupment Policy Model, described below.

The mandate and objectives of the CMF include maximizing the CMF's return on investment when it is an equity investor. The CMF will apply the Standard Recoupment Policy in an adaptable and purposive manner with this objective in mind. In particular, the CMF may:

- Reject a distribution arrangement where it determines that the entity to do the distribution is unable, or likely will not, exploit the rights in an effective and/or timely manner;
- Require that a distribution arrangement includes and expresses all terms and conditions necessary for the CMF to meaningfully assess the arrangement—this may include requiring that distribution arrangements be provided for in a separate legal agreement; and/or
- Take different approaches to distribution of traditional distribution rights (e.g., television rights for non-Canadian markets, theatrical, non-theatrical, DVD/Blu-ray, and traditional ancillary rights such as merchandising and music publishing) and digital distribution rights (e.g. electronic sell-through, Internet distribution, mobile/wireless distribution, and digital ancillary rights such as interactive rights).

CMF-APPROVED RECOUPMENT MODEL

All CMF projects funded through the CMF's Linear Programs must comply with the recoupment schedule outlined in the Model below.

CMF – English and French-Language Productions

Territory: Worldwide

	ELIGIBLE DISTRIBUTOR	PRODUCTION COMPANY (TAXCREDITS)*	CMF	OTHER FINANCIAL PARTICIPANTS**
Tier 1	100% = Distribution advance	% = 0	% = 0	% = 0
Tier 2	% = 0	100% of the provincial tax credit (equal to 50% of total net revenue in Tier 2)	% = CMF's Equity as % of recoupable sources of production financing (excluding the distribution advance) multiplied by 50% of remaining revenue in Tier 2	% = financial participation as % of recoupable sources of production financing (excluding distributors and tax credits) multiplied by 50% of remaining revenue in Tier 2
Tier 3	% = 0	% = 0	balance of CMF Equity	balance of Other Financial Participants' participation (except tax credits)
Tier 4	% = 0	100% = federal tax credits	% = 0	% = 0

*For the purposes of Tier 2 calculations in the CMF's Standard Recoupment Policy, the following provincial screen-based incentives will be treated similarly to provincial tax-credits: Alberta Media Fund; New Brunswick Film, Television and New Media Industry Support Program Production Incentive; Nova Scotia Film and Television Production Incentive Fund; Nunavut Spend Incentive Rebate; Northwest Territories Film Rebate Program; Saskatchewan Television Production Grant; Yukon Film Location Incentive Spend Rebate.

**"Other Financial Participants" include, but are not limited to: broadcaster investment, producer investment or deferral, private fund and provincial agency investment, craft and creative deferrals (whether or not by related parties) and any form of Applicant Production Company-related financial participation which is directly or indirectly supported by producer fees or corporate overhead ("Other Financial Participants").

Note: The Standard Terms and Conditions (Schedule A to this document) must be adhered to.

"Net Distribution Revenue" (as explained in more detail in Schedule A to this document) is briefly defined as worldwide gross revenue received from the sale of the CMF Project to end users less:

- distribution fees/commissions;
- distribution expenses to a maximum of 10%;
- industry-wide standard and unavoidable Electronic Sell Through/Digital Rental arms' length third-party platform fees.

Eligible Distributors

Eligible Distributors (see definition in Schedule A to this Appendix B) approved by the CMF are given a sole first Tier recoupment position.

CMF and Other Financial Participants

Until full recoupment of the provincial or territorial tax credits, this amount will recoup at an amount equal to 50% of all Net Distribution Revenue in Tier 2. Other Financial Participants, with the exception of federal tax credits, will share in the remaining 50% in an amount equivalent to their portion of the overall recoupable sources of production financing (excluding the distribution advance and tax credits). Amounts not recouped in Tier 2 will recoup *pro rata* and *pari passu* in Tier 3. Federal tax credits will recoup in Tier 4.

The following applies to all CMF recoupment:

- The CMF will stop recouping its investments and participating in profits after seven (7) years from the date of the submission of the first exploitation report for the project. However, where revenues are generated by the project pursuant to a syndication⁶ arrangement, the CMF may, at its sole discretion, elect to continue to recoup and/or participate in profits beyond seven (7) years.
- The CMF will consider “**gap**” financing (a financial guarantee against future revenues) from a recognized gap financier as distribution advances, for the purposes of determining their recoupment position, and will ensure that the terms of such gap financing are in accordance with the Standard Terms and Conditions (Appendix A to this document)
- In all cases, approved Budget over-runs, facilities and service deferrals (deferred payments to commercial laboratories, equipment rental companies and post-production facilities) may be recouped only after the CMF has recouped.
- The CMF in its discretion may consider approving “**star breakage**” (where additional expenditure beyond that originally budgeted is required to contract marquee cast) to recoup preferentially, but only on a case-by-case basis.
- Profit Participation: The CMF will continue to receive a share of Net Distribution Revenue after full recoupment⁷ by all participants in accordance with the final recoupment schedule. The CMF will receive an amount equivalent to the CMF’s equity participation as a percentage of total equity participation in the production multiplied by Net Distribution Revenue. The CMF’s profit participation shall be calculated no less favourably than any Other Financial Participant, and will be calculated before any profit participation entitlement of a non-equity participant. In cases where the CMF is the sole equity investor, it will forego 25% of its profit participation for the benefit of the Applicant. Other Financial Participants are not obliged to similarly forego any portion of their profit participation.

⁶ “**Syndication**” shall be interpreted to have the same meaning as typically ascribed to such term in commercial television licensing agreements and in accordance with the standards of the broadcast, television, and communication industries.

⁷ All federal and provincial tax credits shall be treated as an equity investment by the Applicant recoupable solely from exploitation revenue generated by the project, with such revenue expressly excluding all tax credits proceeds payable to the Applicant by the applicable government authorities.

SCHEDULE A

Standard Terms and Conditions

1. ELIGIBLE DISTRIBUTOR

The preferential recoupment position will only be provided to Eligible Distributors who are contributing a distribution advance in the production financing. An eligible distributor (“**Eligible Distributor**”) is one that has demonstrated to the CMF’s satisfaction:

- A level of experience and expertise sufficient to arrange for the distribution of the Canadian production in question;
- A sufficient volume of business and a business plan to ensure the company’s future financial viability;
- That it regularly attends relevant international television/film/media markets;
- That it has distributed productions of a similar size and nature; and
- That for projects that the distributor will distribute in Canada or Canada plus other territories, the distributor is Canadian-controlled within the meaning of the Investment Canada Act, as amended from time to time.

An agency, Crown corporation, broadcaster, or other entity which is financed primarily through provincial or federal public funding may be recognized by the CMF as an Eligible Distributor (such as the National Film Board of Canada) or a gap financier. Such a publicly funded Eligible Distributor may recoup its distribution advance and receive fees/commissions and expenses in accordance with those outlined herein for Eligible Distributors.

Please note that the definition of “Eligible Distributor” differs from an “Eligible Canadian Distributor” (as defined in Appendix A) who is contributing to the Eligible Triggering Commitment Threshold to unlock CMF funding, in that the latter must comply with separate requirements commensurate with the ability to help unlock CMF production funding.

2. DISTRIBUTOR FEES

Fees deducted must not exceed the following percentages of gross revenues:

- Television (conventional, pay) 30%
- Television (syndicated) 35%
- Theatrical 35%
- Home video (rental or sell-through) 30% (or 20% royalty⁸ payable to the Applicant)
- Electronic sell-through or digital rental 30%
- Free Internet broadcast/distribution 30%
- CRTC-licensed Video on Demand 30%
- Paid Internet broadcast/distribution 30%
- Mobile/wireless distribution 30%
- Foreign (regardless of medium) 35%
- Non-theatrical 30% royalty payable to the Applicant
 - “**Non-theatrical**” includes airlines, military bases, hotels, hospitals, schools, museums, libraries, etc.

In exceptional situations, or as described at section 3.2.4.4 of the CMF [Linear Content Programs – Core Production Guidelines](#) (i.e., the 50/50 revenue share), the CMF will evaluate requests for royalties on Gross Revenues as opposed to these Standard Terms and Conditions.

⁸ Note: In all royalty models, the share retained by the distributor is calculated on *gross sales* and is inclusive of all fees, commissions and expenses paid to applicable third parties including but not limited to distributors, sub-distributors and sales agents.

All distributor fees must be inclusive⁹ of fees/commissions payable to sub-distributors, agents, and local distributors.

The CMF will also allow for production companies without an affiliated distribution entity to receive 15% of revenues regardless of medium, language, or territory, for sales they directly complete (with the exception of pre-sales included in the financing of the production). This also applies to non-eligible distributors.

Fees for sales of ancillary rights (e.g., merchandising, music publishing, format sales) are subject to negotiation on a case-by-case basis.

3. DISTRIBUTION EXPENSES

Distribution expenses incurred in connection with the exploitation of a production must be actual and verifiable and include only those reasonably incurred to a maximum of 10% of gross receipts, with the exception of standard guild and union royalties/residuals, net versioning expenses, errors & omissions insurance policy extensions, copyright & trademark registrations and royalties paid to third parties that control applicable underlying rights (e.g., books, plays). Versioning expenses are limited to the costs incurred in the creation of a language master and a sub-master for the purposes of creating dubs.

Distribution expenses may exceed 10% of gross receipts in the first two (2) years of reporting on the production, provided that a reconciliation is made at the end of the second year of reporting (the fourth reporting period). At that time, the cumulative total of the distribution expenses must not exceed 10% of the cumulative total of the gross receipts for the two-year period.

Allowable distribution expenses are costs related to campaign creation, publicity, material production costs, printing, dubs and other related costs. **“Other Related Costs”** include packing, transportation, insurance customs tariffs, import taxes and those related to censorship requirements and festival entries/market costs (e.g., the Canadian Screen Awards), including travel accommodation/living expenses for actors and directors. Distribution expenses must be net of any non-recoupable financial assistance the distributor has received from Telefilm or elsewhere.

Expenses for sales of ancillary rights (e.g., merchandising, music publishing, format sales) and digital rights are subject to negotiation on a case-by-case basis.

“Non-eligible Distribution Expenses” are any costs (other than costs for sales of ancillary and digital rights) not specifically listed above and include travel/accommodation/living expenses for producers, distributors, and Applicant employees.

The CMF will also allow for production companies without an affiliated distribution entity to deduct distribution expenses on sales which they directly complete in the same manner as for distributors as outlined above.

4. OTHER REQUIREMENTS

- 1.1 Withholding taxes are to be included in distributor’s gross receipts for the period in which the taxes were returned to the distributor (i.e., a distributor may only calculate fees/commissions and expenses on Gross Receipts when actually paid to the distributor and not on any amounts withheld by government sources). As such, withholding taxes are not considered to be Distribution Expenses.
- 1.2 Cross-collateralization of Canadian revenues and expenses with that of other territories is not allowed.

⁹ With the exception of industry-wide standard and unavoidable Electronic Sell Through/Digital Rental arms’ length third-party platform fees.

- 1.3 Cross-collateralization of revenues and expenses against other titles carried by the distributor is not allowed. “**Title**” means any project, program, series, or cycle (of a series). For certainty, cross-collateralization between cycles of a series is not permitted.
- 1.4 Finder’s fees for the arranging of the production financing or commercial exploitation of the production (including excessive gap financing fees) must be included in the calculation of producer’s fees and corporate overhead. Additionally, any fees for responsibilities of an Applicant payable to financiers (including broadcaster, distributors and agencies) must either be included within the Cap or alternatively reduce the level of recoupable financing from such financier.
- 1.5 A production may be sold as part of a package of productions provided that:
- A. the distributor has made its best efforts to maximize revenues for the production by selling the production separately;
 - B. the allocation of revenues and expenses among the productions sold as a package will be fair and reasonable; and
 - C. distribution reports (via notes) disclose any package sales and the allocation of the revenues and expenses to the production.
- 1.6 Distributors must maintain books and accounts in accordance with generally accepted accounting principles and the CMF must have unrestricted rights to audit the distributor’s accounts in connection with a production for a period of up to ten (10) years¹⁰.
- 1.7 The Applicant’s right to contest revenue reports in connection with a production shall be limited to a period of up to ten (10) years¹¹.
- 1.8 The Applicant should also include within the production Budget sufficient resources to acquire exploitation rights within Canada. Exploitation rights must also be purchased for a period of at least five (5) years for all territories in which pre-sales have been made or for which a distributor has acquired exploitation rights. The cost of acquiring extended exploitation rights is excluded from the calculation of the cap on distribution expenses.
- 1.9 Revenues must be reported to Telefilm Canada on behalf of the CMF in accordance with the terms of the Financing Agreement.
- 1.10 Distribution agreements must provide for the Applicant to recover the distribution rights to a production in the event of bankruptcy or insolvency of the distributor.
- 1.11 The initial licence term of the distribution agreement(s) entered into with the Applicant shall only be renewable subject to mutual written approval between the Applicant and the distributor.
- 1.12 Distribution agreements must provide that all expenses deducted are net of any non-recoupable financial assistance the distributor has received from the CMF or elsewhere.

¹⁰ This period includes seven (7) years following the submission of the first exploitation report, plus an additional three (3) years.

¹¹ *Ibid.*



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CHAPTER 7

TREATMENT OF TAX CREDITS – LINEAR PROGRAMS

2025-2026

This policy applies to the production of projects in Linear Programs; however, the 90% tax credit cap portion of this policy does not apply where there is a Terms of Trade Agreement in effect between the Canadian Media Production Association and a Canadian Broadcaster which governs the Eligible Project.

BROADCASTER ENVELOPE PROGRAMS

Federal and provincial tax credits are not required to be included in the financial structure for projects receiving funding from the CMF, whether funding is Licence Fee Top-Up alone or a combination of Licence Fee Top-Up and Equity Investment. In general, the elements of the financial structure, including the extent to which federal and provincial tax credits are included, will be determined by the marketplace.

Where tax credits are included in the financing structure of a Project, the following shall apply:

- (a) all federal and provincial tax credits shall be treated as an equity investment by the Applicant recoupable solely from exploitation revenue generated by the project, with such revenue expressly excluding all tax credit proceeds payable to the Applicant by the applicable government authorities; and
- (b) the amount included should not exceed 90% of the estimated federal and provincial tax credits. The inclusion of more than 90% of the estimated federal and provincial tax credits in the production financing will be permitted, however, where an Applicant advises the CMF that (i) all alternative financing sources have been exhausted and that the Applicant wishes to include the additional tax credit amounts in the financial structure for the project, or (ii) a provincial tax credit agency effectively requires the inclusion of the full amount of the tax credits in the financial structure for the Project.

If based on the CMF's judgment, a Canadian Broadcaster is found to be practicing unfair dealing with an Applicant by consistently requiring the inclusion of more than 90% of the estimated tax credits in the financial structure for Projects, the CMF may elect to freeze the use of the Broadcaster's Envelope allocation until the situation is remedied.

POV PROGRAM, PROGRAM FOR BLACK AND RACIALIZED COMMUNITIES, INDIGENOUS PRODUCTION PROGRAM, ENGLISH REGIONAL PRODUCTION BONUS (ERPB), FRANCOPHONE MINORITY PROGRAM, AND DISTRIBUTOR PROGRAM

Starting in 2025-2026, Eligible Projects in ERPB, the Francophone Minority Program, and the Distributor Program will now be included in this policy.

Eligible Projects in these Programs must include 90% of the estimated federal and provincial tax credits in their financial structures at application.

The inclusion of more than 90% of the estimated federal and provincial tax credits in the production financing will be permitted, however, where an Applicant advises the CMF that (i) all alternative financing sources have been exhausted and that the Applicant wishes to include the additional tax credit amounts in the financial structure for the Project, or (ii) a provincial tax credit agency effectively requires the inclusion of the full amount of the tax credits in the financial structure for the Project.

If based on the CMF's judgment, a Canadian Broadcaster is found to be practicing unfair dealing with an Applicant by consistently requiring the inclusion of more than 90% of the estimated tax credits in the financial structure for Projects, the CMF may elect to freeze the use of the Broadcaster's Envelope allocation until the situation is remedied.



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CHAPTER 8

**CANADIAN BROADCASTER
BUSINESS POLICY – LINEAR
PROGRAMS**

2025-2026

1. CANADIAN BROADCASTERS IN FINANCIAL DIFFICULTY POLICY

Note: This policy seeks to provide guidance on the exercise of the CMF's discretion to decline, defer, or place conditions upon its financial participation in a Project where a Canadian Broadcaster in financial difficulty is involved. Nothing in this policy relieves a project or Applicant from meeting the requirements of the applicable CMF Guidelines at application, including licence fee threshold; CMF Guidelines and Business Policies apply to all CMF projects at application irrespective of the financial difficulty of a Canadian Broadcaster. In addition, nothing in this policy limits the CMF's discretion to decline, defer, or place conditions upon its financial participation in a project for reasons other than a Broadcaster's financial difficulty as defined in this policy.

This policy is intended to provide guidance where a Canadian Broadcaster contributing to the licence fee threshold for a CMF project (i.e. a project that is supported by or is being considered for support by the CMF) is in financial difficulty, such that:

- any adverse impact on the Applicant due to the Canadian Broadcaster's financial difficulty is minimized; and
- the integrity of the CMF's eligibility criteria is not unduly compromised.

The CMF shall apply this policy in a manner that is consistent with all of its legal and financial obligations, including its obligations under the Contribution Agreement with the Department of Canadian Heritage.

Definition of financial difficulty

The determination of whether a Canadian Broadcaster is in financial difficulty will be made by the CMF in its sole discretion. Without limitation, the CMF will consider a Canadian Broadcaster to be in financial difficulty if one or more of the following occurs:

- the Canadian Broadcaster suspends or ceases, or threatens to suspend or cease, carrying on business;
- any type of proceeding is instituted by or against the Canadian Broadcaster under the Bankruptcy and Insolvency Act or the Companies Creditors Arrangement Act;
- any type of formal or informal proceeding is initiated by or against the Canadian Broadcaster to have the Canadian Broadcaster wound up, liquidated or dissolved or to settle claims against the Canadian Broadcaster;
- any action is taken to appoint a receiver over all or any part of the assets of the Broadcaster; or
- the Canadian Broadcaster defaults under any of its credit facilities and any lender exercises its rights to accelerate the Canadian Broadcaster's payment obligations or to enforce its security.

Project funding application and administration process where a Canadian Broadcaster is in financial difficulty

Where the CMF determines that an Eligible Project that is supported by the CMF or is applying for support from the CMF receives financing from a Canadian Broadcaster in financial difficulty as defined above, it may do the following at its sole discretion:

I. At Application and/or Initial Payment:

The CMF may consider the status of the Canadian Broadcaster's financial difficulty in determining whether to:

- approve the application;
- enter into a Financing Agreement with the Applicant, under certain conditions; conditions to consider would include requiring that the Canadian Broadcaster make a single lump-sum licence fee payment, requiring that the Canadian Broadcaster commit to an accelerated licence fee payment schedule, or releasing CMF funding using a matching approach, whereby the CMF would deviate from its standard drawdown schedule and cash flow by releasing its funding on an equivalent percentage basis to the Canadian Broadcaster's licence fee payments; or
- release an initial Phase I payment to the Applicant. The CMF will make this determination on a case-by-case basis based on all relevant factors in the circumstances and with regard to the intent of this policy.

In the case of applications for development funding, the CMF may take a more permissive approach given the more speculative nature of development.

II. At Subsequent Payment (e.g. Rough Cut, Phase II/Final Costs):

Once the CMF has approved an application for funding, entered into a Financing Agreement with the Applicant, and disbursed a first payment for the Project, it is considered that an Applicant will likely have incurred significant costs with regards to the Project. For this reason, and given the intent of this policy, the following applies.

If all the conditions for the subsequent payment set out in the Financing Agreement that are within the Applicant's control are met, the CMF, at its sole discretion, may waive certain other requirements and disburse the subsequent payment provided that those requirements are as follows:

- not within the Applicant's control; and
- directly related to the Canadian Broadcaster's financial difficulty.

The requirements that the CMF may waive, provided that they meet the above criteria, include the following:

- A Canadian Broadcaster in financial difficulty does not broadcast the project as required by the CMF Guidelines and/or the Applicant is unable to meet the requirements of the Phase II Closing Documentation Checklist – Broadcast & Delivery Information.
- A Broadcaster in financial difficulty terminates the broadcast licence agreement or otherwise reduces its licence fee, thereby resulting in licence fee threshold for the Project not being met.

In all cases, the CMF may request additional documentation, information, or audiovisual materials that it deems necessary to carry out an assessment under this policy.

Broadcaster Envelope Allocations (“BE”)

Notwithstanding the status of the Broadcaster's financial difficulty, the CMF will continue to calculate and assign BE and Allocations to the Broadcaster until either:

- the Canadian Broadcaster ceases operations; or
- there is a change of control transaction that becomes final and approved. The determination of eligibility for funding of a particular project will continue to be made directly by the CMF, subject to the preceding policies.

The CMF will have the right to adjust the amount of the Broadcaster's Allocation in future years if the Canadian Broadcaster fails to meet any of its obligations to Eligible Projects that it licenses or has licensed for CMF funding in any fiscal year.

2. BROADCASTER FINANCIAL REVIEWS

In order to help the CMF to determine whether a Canadian Broadcaster is, or may soon be, in financial difficulty, the CMF:

- will require Canadian Broadcasters to submit their most recent audited annual financial statements to the CMF for review, on an annual basis (for those with envelopes, before signing the Broadcaster Envelope agreement, and for those without envelopes, before submitting the first Broadcaster Agreement Form for the financial year); and
- may require a Broadcaster to submit their most recent quarterly financial statements to the CMF for review, at any time.

3. BROADCASTER PAYMENT SCHEDULES

In an effort to help mitigate future potential shortfalls for Applicants and foster greater confidence in the broadcaster community, the CMF wants to ensure Canadian Broadcaster payment schedules are appropriate, balanced and, in light of all the other financial partners involved in a Project (including the CMF), reflect an equitable amount of burden and obligation.

Accordingly, all Canadian Broadcasters shall be obligated to pay:

- At least 20% of an Eligible Project's Eligible Licence Fee before the commencement of principal photography; and
- No more than 15% of an Eligible Project's Eligible Licence Fee after final delivery.



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CHAPTER 9

ELIGIBLE CANADIAN DISTRIBUTOR BUSINESS POLICY – LINEAR PROGRAMS 2025-2026

1. ELIGIBLE CANADIAN DISTRIBUTORS – BUSINESS POLICY

*Note: Nothing in this policy relieves a Project or Applicant from meeting the requirements of the applicable CMF Guidelines at application, or limits the CMF's discretion to decline, defer, or place conditions upon its financial participation in a Project where an Eligible Canadian Distributor does not contribute to a Project's Eligible Triggering Commitment Threshold (**Eligible Threshold**).*

This policy is intended to provide guidance where an Eligible Canadian Distributor contributes to a Project's Eligible Threshold for a Project that is supported by or is being considered for support by the CMF such that any adverse impact on the Applicant and/or Eligible Project is minimized and the integrity of the CMF's eligibility criteria is not unduly compromised. The CMF shall apply this policy in a manner that is consistent with all of its legal and financial obligations, including its obligations under the Contribution Agreement with the Department of Canadian Heritage.

In cases where (i) a distributor seeks to provide a distribution advance to a Project seeking CMF production funding and (ii) where the distributor wants any portion of that distribution advance to be included as part of the Project's Eligible Threshold amount required to unlock CMF funding,

- it will first work in good faith with the CMF's Program Administrator (**CMFPA**) at Telefilm to provide them with any necessary information they require to determine that the distributor meets the CMF's definition of an "Eligible Canadian Distributor" (defined in [Appendix A](#)).
- Once that determination is made, an Eligible Canadian Distributor must ensure the following:
 - Its financing of the Project is in compliance with the terms and conditions set out in the [Linear Content Programs – Core Production Guidelines](#) and applicable CMF Program Guidelines, including but not limited to:
 - section 3.2.4 of the [Linear Content Programs – Core Production Guidelines](#) (or section 3.2.4 of the [Distributor Program Guidelines](#), as applicable) which outlines the parameters of the **Eligible Triggering Commitment** (i.e., permitted rights, territories, minimum financial contribution, etc.).
 - It has not entered into any oral or written agreement or "side deal" with the CMF Applicant that conflicts with any of the provisions of this Business Policy, other applicable policies found in [Appendix B](#) and of the applicable CMF Guidelines.
 - As part of an Eligible Project's application for CMF production funding, the Eligible Canadian Distributor will both:
 - complete and sign a "Distributor Agreement Form"; and
 - include its commitment letter, outlining the portion of the distribution advance amount that will be devoted to the "International Territory Exploitation Right" and/or "Canadian Exploitation Right" (per section 3.2.4 of the [Linear Content Programs – Core Production Guidelines](#) or section 3.2.4 of the [Distributor Program Guidelines](#), as applicable) and separately outlining any additional distribution advance amount(s) (with that portion of the distribution advance's rights, territories and languages), as applicable.
 - Once the CMF has committed production financing to the Eligible Project, the Eligible Canadian Distributor confirms that the amount of the distribution advance that forms part of the Project's Eligible Threshold:
 - will not be withdrawn; or
 - will not be reduced (at all in the Distributor Program) to a level that results in the Project no longer meeting the Eligible Threshold.

- By no later than the Eligible Project's Rough-Cut milestone or Phase II/Final Cost milestone (as applicable), it will provide the CMF with the long-form distribution agreement in connection to the Eligible Project.
 - Distribution agreements between the Applicant and Eligible Canadian Distributor must include default provisions; including the right for a producer to recover the distribution rights to the production in the event of bankruptcy or insolvency of the distributor.
- Where an Eligible Canadian Distributor contributes a distribution advance to an Eligible Project from a CMF Applicant that is not a Related Party to the Eligible Canadian Distributor, at least 85% of the portion of the Eligible Canadian Distributor's distribution advance that forms part of the Project's Eligible Threshold must be paid prior to final delivery of the Project.
- The Eligible Canadian Distributor:
 - acknowledges it may be required to submit their most recent audited annual financial statements to the CMF for review, on an annual basis (before submitting the first Distributor Agreement Form for the CMF's fiscal year); and
 - acknowledges it may be required to submit its most recent quarterly financial statements to the CMF for review, at any time.
- No interest may be charged on the portion of the Eligible Canadian Distributor's distribution advance that forms part of the Project's Eligible Threshold made to Related Parties. Any interest charged on the portion of the Eligible Canadian Distributor's distribution advance that forms part of the Project's Eligible Threshold to a non-Related Party will be capped at Prime + 2%.
- The Eligible Canadian Distributor agrees to include the CMF logo in all marketing material pertaining to the Project, including direct marketing, print and online. The Eligible Canadian Distributor will also credit the CMF in any editorial material including press releases and speeches for its financial contribution to the Project.